



OPERATION
JUMPSTART
ASSOCIATION

ANNUAL REPORT

£ Audited Financial Statements
APRIL 2010 – MARCH 2011

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ABOUT US

OPERATION JUMPSTART ASSOCIATION (OJA) is a grant maker that was formed in 1992. Although OJA is based in Durban, we serve the entire province of KwaZulu-Natal. The source of OJA grant funding is funds accumulated for charitable purposes from the administration of a regional lottery in the province of KwaZulu-Natal (KZN). When the KZN lotto was officially closed in 1996 to make way for the centralised national lottery, the Board of OJA at the time lobbied for continued funding support in the province. The Board persuaded the South African Revenue Service (SARS) to permit OJA to continue the management and investment of those funds in order to disburse the interest income for the benefit of the people of KwaZulu-Natal.

Public benefit organisations that receive OJA support include NGOs, community-based organisations (CBOs), institutional facilities, as well as schools or training institutions for the disabled, all of which are required to have NPO registration in order to qualify for OJA funding.

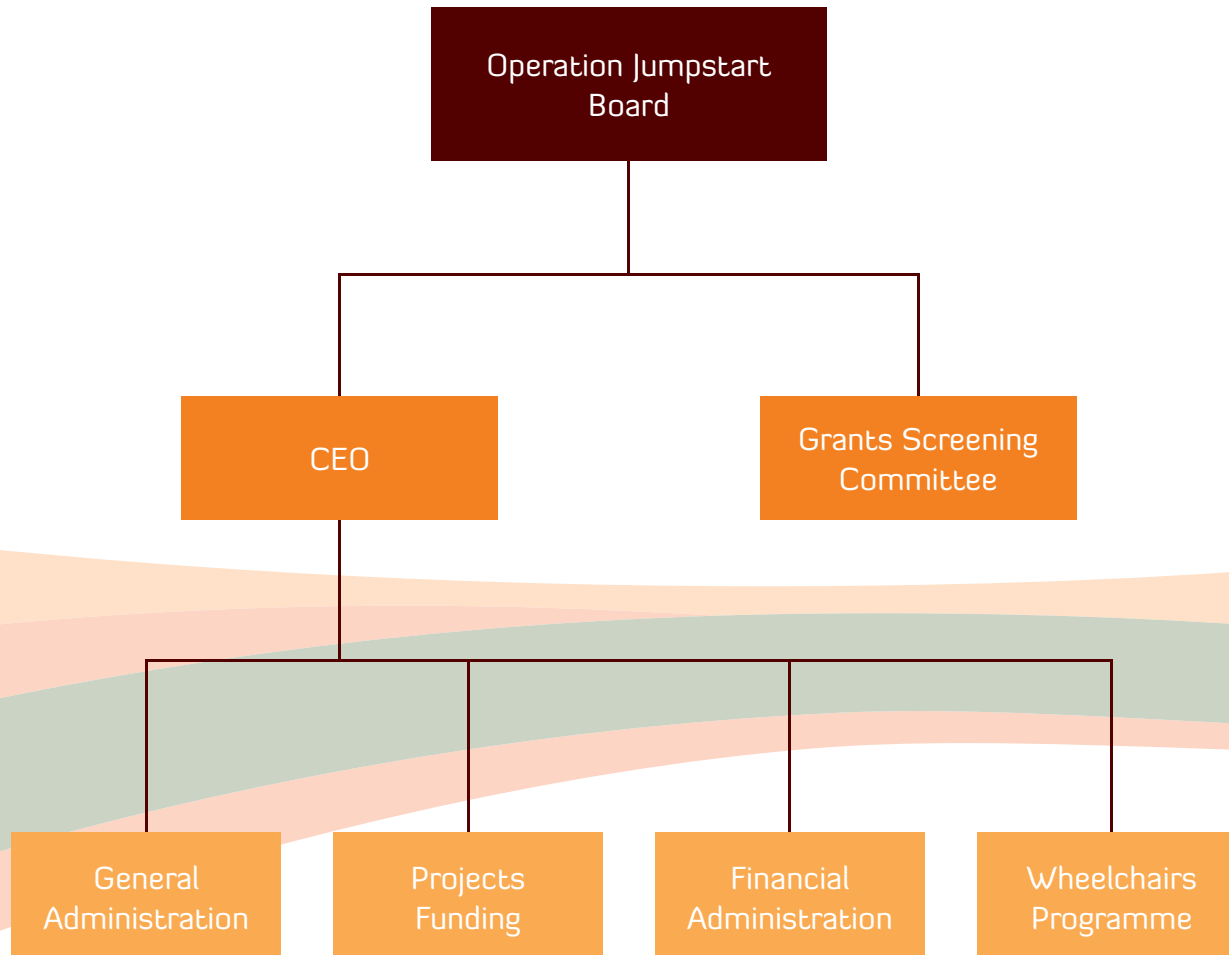
The reviewed Vision and Mission of Operation Jumpstart Association:

On the 11th September 2010, the Board of OJA at the organisation's Strategic Planning Meeting resolved on the following:

- to expand the wording of the organisation's **VISION** from being "Alleviation of Human Suffering" to now read, "Alleviation of Human Suffering of all vulnerable people in KZN, and ensuring that all are provided the services they require to live productive and fulfilling lives".
- to amend the **MISSION** to read, "OJA is a KZN based Foundation that serves the needs of communities within the province of KZN through:
 - Flexible Funding for infrastructure and equipment to civil society organisations
 - Capacity building
 - Referrals to other services
 - Enhancement of development
 - Research and Advocacy."

However, the OJA mandate continues as before, to alleviate human suffering through the support of various projects and the provision of resources and services to organisations that are registered for public benefit within the Province of KwaZulu-Natal, as defined in Section 30(1) of the Income Tax Act.

OJA ORGANOGRAM



OJA BOARD OF DIRECTORS

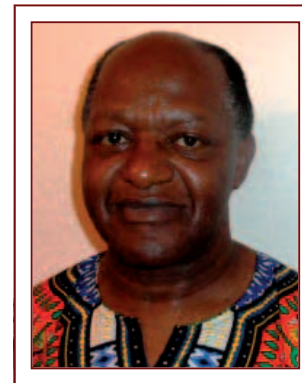


BONGANI KHUMALO (OJA CHAIRPERSON) is a visionary and strategist who has the gift of bringing life to an organisation. His acumen speaks for itself, having demonstrated his leadership on many occasions within OJA, and when interacting with others outside of the organisation. OJA could not have wished for a more suitable chairperson, with such drive to make the organisation functional and successful in its endeavours.



NTOMBIFUTHI MASINGA (OJA DEPUTY CHAIRPERSON) is a leader in her special way, who does not shy away from speaking her mind. She brings vast experience to OJA, having served at governance level in many other organisations. Her input always adds value.

BONGANI CELE (OJA TREASURER) is a former bank manager, now owner and director of a successful financial firm. Mr Cele brings with him a wealth of experience in financial management systems. Over the years he has mentored others on financial matters and has served in the portfolio of treasurer on many Boards. He ensures that OJA complies with General Accounting Practices.



ERIC APELGREN (OJA BOARD DIRECTOR) As a Director who has been with OJA since its early years of inception, Mr Apelgrene has been there to ensure that OJA has grown as an organisation, meshing with like organisations to become one of the few local grant makers to remain sustainable and to survive over time.



CHAIRPERSON'S REMARKS

People should be forgiven for talking about the same issues year in and year out. The reason is that there will always be complaints if things remain unresolved. The charity sector seems to continue to spiral down the abyss of lack of sustainable funding. As a funding agency, Operation Jumpstart Association is uncomfortably aware of this. Each funding agency has its own mandate that it needs to fulfil and these mandates are sometimes informed by outdated data or generalised facts. We take decisions in board rooms and then become dumbfounded when we do not make an impact in communities or the sectors we fund.

Another factor that needs to be looked at is the sustainability of the non-profit charity organisations sector. National funding agencies need to look seriously at establishing a “sustainability fund” that will help the charity organisations with running costs. I am aware that there are agencies that the government has put in place to dispense funding to the non-governmental sector, but these seem to be caught up with policy compliance issues, so that by the time funds are dispatched, the organisations are either non-existent or have problems that have quadrupled.

The majority of charity organisations on the other hand, seem to think that they were set up to be supported solely by funding agencies. They make no effort to generate income to supplement the donations they receive. I think the misconception comes from the fact that they consider themselves as “non-profit”, and should therefore not commit the sin of accumulating reserves through income generation.

It is commendable that some of the funding and donor agencies have come together to form forums that meet regularly, particularly in KwaZulu-Natal. This must go further, and they need to explore ways of ensuring that the

beneficiary organisations continue to exist after the funding ends. The problems that we try to address as funding agencies do not conform to the funding cycle; they were there before we funded and continue to be there after our funding cycle ends. It is therefore imperative that funding agencies commit beyond the funding cycle.

OJA has established mutual working relationships with a number of government departments at provincial level and this has proved to be successful and beneficial for organisations as there is a sharing of the burden. Where OJA has provided the infrastructure, the department has taken on the responsibility of running costs. However, experience has shown that OJA intervention addresses a miniscule percentage of problems; there are many problems that have yet to be addressed in communities.

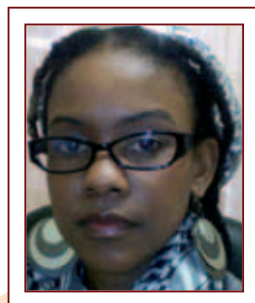
OJA is proud that it has been able to make contributions to individuals who were in dire need of financial help, to access medical treatment where illnesses have been life threatening. However, as a rule OJA always first consults with government agencies where the need falls directly into the portfolio of that particular entity.

I want to conclude by thanking staff at Operation Jumpstart Association (and their families) who have worked tirelessly, in good and bad weather and with limited resources, to make the lives of our fellow citizens worth celebrating. The Directors of the Board have shown extraordinary commitment to the work of the organisation and the wellbeing of KwaZulu-Natal. I also want to thank those government departments that have worked with us, including the Office of the Premier of KwaZulu-Natal Province. We look forward to a continuing amicable and fruitful working relationship.

OUR OPERATIONAL WING



CHIEF EXECUTIVE OFFICER, KWENZA MDLALOSE took up the position in 2006, bringing with him considerable experience in community development. He arrived at a time when the organisation had a crisis in operational leadership due to the passing of his predecessor. He had to “hit the ground running” and quickly learned the ropes at OJA. Since his arrival, OJA embraced a new logo and a gradual shift was implemented from an urban bias to a more proportional urban-rural split in the targeting of funding.



MABIE MKHIZE, BOOKKEEPER AND FINANCIAL ADMINISTRATOR, has over time proven herself to be a valuable resource for the organisation, growing from a receptionist with no accounting background, to within a short space of time mastering the financial systems. This is born out by the fact that OJA has never received a qualified audit and that the Board has received her financial reports well in order. Through OJA staff development she has mastered her work with minimal assistance.

WHEELCHAIRS COORDINATOR, JUNE MCINTYRE’S excellence in what she does has earned her and OJA great respect and recognition. June has on a number of occasions been invited to present papers and conduct training in the field of physiotherapy. June runs all aspects and coordination of the OJA wheelchair programme.



PROJECT OFFICER, SIYANDA MKHULISI serves as a key member of the project team with experience and dedication. One of his roles is to mentor and advise beneficiary organisations on the various challenges they face. Siyanda has excelled in being a team player and in mentoring junior staff.



PROJECT OFFICER, MBULELO MBULU is a young dedicated and energetic employee whose dedication has earned him a full time position after a year of internship at OJA. Mbulelo possess a willingness to learn from others.

Our offices are kept in a hygiene and enjoyable place to be because of **Ms Miya** and her humour. Treating others with respect makes her a person that is easy to work with.



OFFICE ADMINISTRATOR, MABUYI ZIMU arrived at OJA with a willingness to learn and she has grown in confidence. Her maturity and professionalism has made her the voice of OJA, since she is usually the first person encountered when communicating with OJA.



CEO'S REPORT ON OPERATIONS

“Sustainability” became one of the buzzwords of the 1990s and it still continues to be the most talked about word within the circles of civil society organisations. Given the state of the economy, it becomes justifiable for organisations to be worried about how they can keep going, in order to fulfil the mandate of serving and helping those who cannot help themselves. As this challenge persists within beneficiary organisations that rely on donor support, the pressure mounts even more for funding agencies, especially to us at OJA, given that we stand to lose a lot when the buildings we have built for organisations could end up unoccupied. This would see our support go to waste due to closure of these organisations. Another challenge which our beneficiaries have brought to our attention is lack of infrastructural development, especially in remote rural areas where some organisations at times have to operate without water and electricity. This hinders their efforts for optimal achievement of their goals, which in turn threatens their sustainability.



Kwenz Mdlalose

At the last Annual General Meeting we announced a commitment to work with other donors in order to complement one another's work. We are pleased to be able to report that we have been successful in this area. Though it has been on an informal basis, we continue to maintain working relations by making referrals to one another. OJA has started to engage with new organisations that have been referred to us by other donors, and *vice versa*. Our

greatest achievements therefore, would not have gone very far without the support of donor partners such as PEPFAR (under the auspices of the US Consulate), AIDS Foundation of South Africa, IQRAA Trust, KZN Department of Social Development, KZN Department of Health, and last but not least, Food Bank of SA and other donors not mentioned in this report who complemented our work, supporting us with operational funding for the organisations that we work with.

Also worth mentioning here is that since mid-2010 we began an ongoing process of monitoring the impact of the work of the organisations that have benefitted from OJA support, and we have learnt that notwithstanding the challenges mentioned above, the structures we have built are becoming useful, and are a huge benefit to the communities. It is noteworthy that a number of these organisations have indicated that they are now getting recognition and respect for what they do, unlike before when they were working in shacks. Previously they battled to attract community support, and moreover, they struggled to attract funding, but now all that has changed.

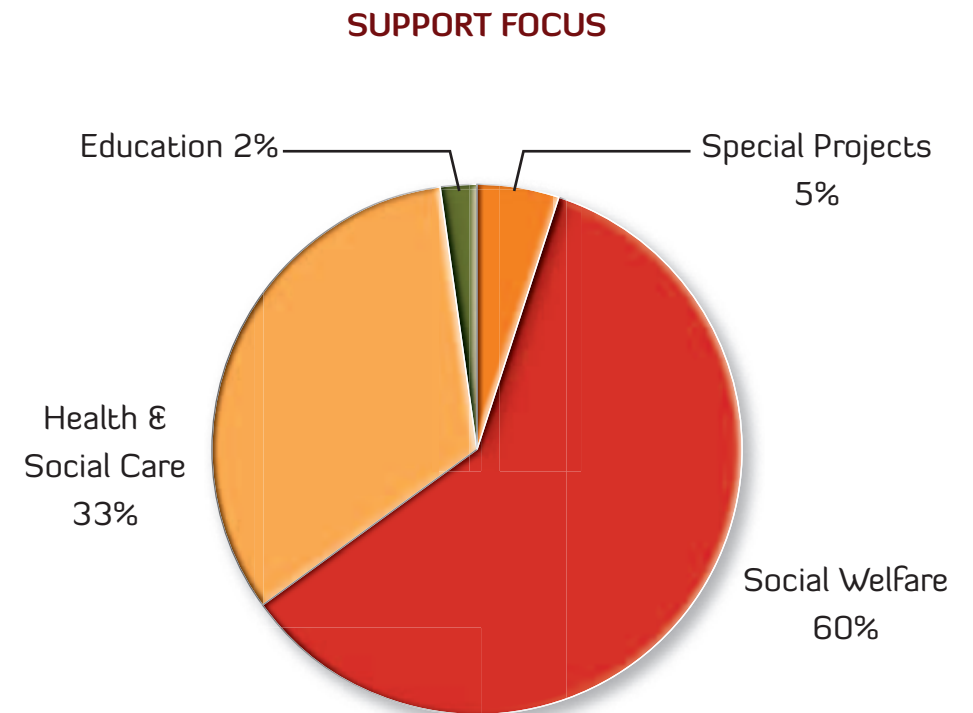
Before outlining the work that we have achieved during the year under review, I would like to take this opportunity to thank the OJA Board of Directors for their commitment, and for guiding me with the task of leading this organisation to new heights. I also thank my colleagues for working tirelessly to meet the challenges we have encountered, and lastly I would like to thank all the stakeholders who have made our work a success.

Thank you all for the confidence you have shown in me, and for giving me strength and support to lead this organisation.

OJA FUNDING ALLOCATION PER PROGRAMME

CAPITAL SUPPORT AND COMMUNITY DEVELOPMENT APRIL 2010-MARCH 2011

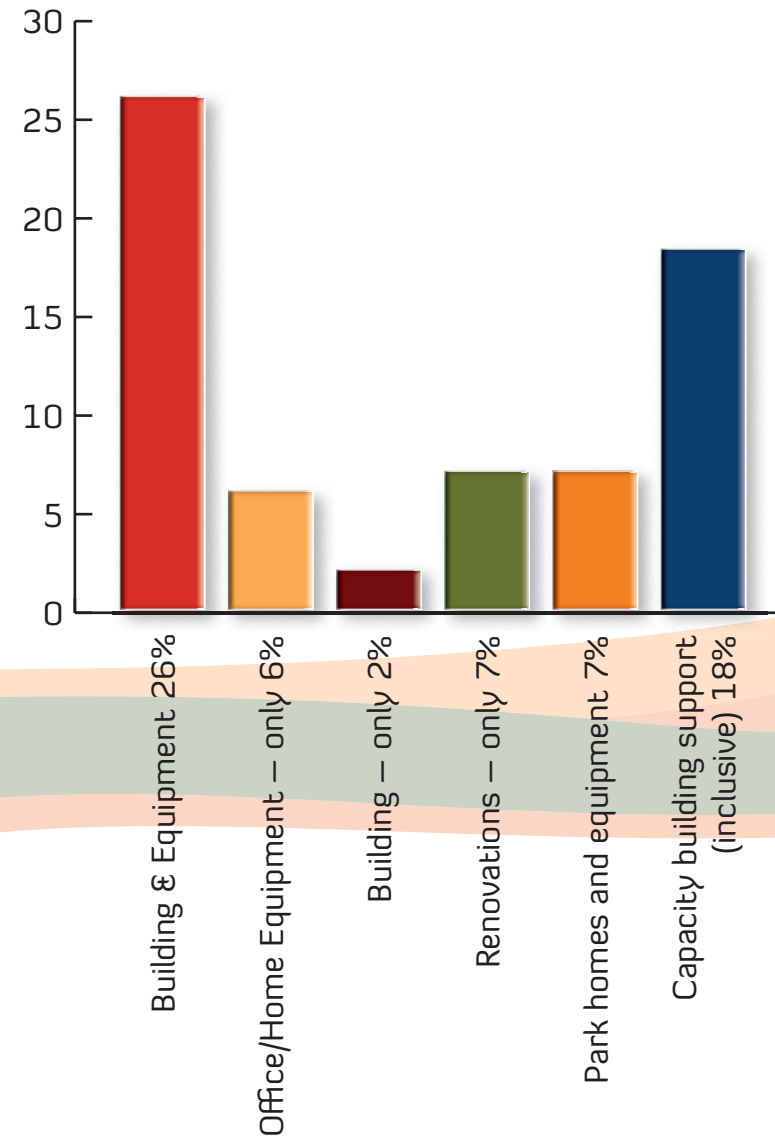
1. In response to call for proposals	
Applications received	258
Approved Projects For Support	54
Additional Special Projects	03
2. Sectors of focus supported	
Social Welfare	33
Health & Social Care	20
Education	01
Special Projects	03
TOTAL	57



3. Number of projects supported per region in KZN Province

REGION	AREAS OF FOCUS			
	TOTALS	WELFARE	HEALTH & SERVICE CARE	EDUCATION (Special School)
Ethekwini	14	06	8	0
iLembe	04	03	01	0
Umgungundlovu	01	01	0	0
Sisonke	02	01	01	0
Uthungulu	09	04	05	0
Umzinyathi	04	02	01	01
Uthukela	01	01	0	0
Ugu	04	03	01	0
Amajuba	02	0	02	0
Zululand	03	03	0	0
Umkhanyakude	10	09	01	0
TOTAL	54			

4. Kinds of support given to organisations



WHEELCHAIRS PROGRAMME

1. Provision of wheelchairs:

Manual Wheelchairs:

A total of 971 manual wheelchairs were delivered to 51 organisations throughout KZN.

Distribution was as follows:

- 53% through NPOs
- 42% through hospital therapy departments
- 5% through special schools

Motorised Wheelchairs:

- 1 new motorised wheelchair was provided
- Repairs and refurbishment was done to 4 motorised chairs and they were reissued, as the original users had passed away.



2. Telephonic follow ups and problem solving

A number of organisations and hospitals as well as individual people needing advice about wheelchairs and related matters were helped on the telephone.

3. Visits:

On-site visits were conducted to do in-service training, to do spot checks on wheelchairs delivered and on the recipients.

4. Specialised training:

In conjunction with the Department of Occupational Therapy at the University of KwaZulu-Natal (UKZN), a total of 60 people were trained in a 3-day continuing professional development (CPD) courses in specialised seating for people with disabilities.

LIST OF PROJECTS APPROVED FOR FUNDING: APRIL 2010-MARCH 2011

NAME OF ORGANISATION	AREA	NAME OF ORGANISATION	AREA
1. FAMSA Dbn	Durban	15. Rainbow Nation of South Africa	Ulundi, KwaMusi Reserve
2. Highway Aged	Pinetown	16. Sizangothando Orphanage	KwaMhlabuyalingana
3. Verulam Child & Family Welfare	Verulam	17. Community Orphanage Centre	Inqutu
4. Vukuzithathe Community Health	Underberg	18. Sesiphilile Community Development	Sundumbili
5. KwaPhumephela	Dannhouser	19. Isolomphakathi HBC	Ebhandeni, Paulpietersburg
6. Phumelela Educ Training Project	Mtunzini	20. Khuphuka Project	Underberg
7. The House of Hope	Sundumbili	21. Sizanolwazi Welfare	Paulpietersburg
8. Aryan Benevolent Council	Chatsworth	22. Inqabayethu Community Development	Hluhluwe
9. Zibambeleni Clermont Society	Clermont	23. Ihlabathi Care Centre	Gingindlovu
10. Vukuzakhe HIV/AIDS Centre	Ntuzuma	24. Mzondeni Community Care	Mtuba
11. Hlengimpilo Community Based Care	Lindelani	25. Zamukuhlakanipha Luncheon	KwaNgwanase
12. Epilepsy Foundation SA	Greyville	26. Nondweni Zamimpilo	Inqutu
13. New Hope	Jozini	27. Siyabathanda Community Based	Bhamshela
14. Lethuthando	Hluhluwe		

NAME OF ORGANISATION	AREA	NAME OF ORGANISATION	AREA
28. Umsunduzi Resource Centre	KwaXimba	41. Scelukukhanya HBC	Dundee
29. Khulanikahle Child Care	Molweni	42. Isikhondlakhondla Community Development	Mtubatuba
30. Fisokuhle Community Project	eMzumbe	43. Ahhianyeni Community Project	KwaNgwanase
31. St. Nivard's Centre	Umzinto	44. Bangabethu Sonke Orphans Project	Jozini
32. Thandukusiza Community Health Care	Umzinto	45. Isibani Community Centre	Jozini
33. Pure Vision Disability Development	Inanda	46. KwaBadala Old Age Home	Nkandla
34. Hlangabeza Home Based Care	Umnini	47. Philasande Project	Umzumbe
35. Isabelosami Community Development	Mzingazi	48. Justice & Women	Melmoth
36. Ezakwazulu Youth Organisation	Esikhawini	49. Nondabula	Ndwedwe
37. Ekuphileni Health Care Centre	Esikhawini	50. Isabelosami	Mzingazi
38. Luwamba Multi-Purpose Centre	Empangeni	51. Phumelela HBC	Amanzimtoti
39. Ubuhlebemvelo NPO	Dannhouser	52. Senzokuhle Organisation	Georgedale
40. Madlala Special School	Dundee	53. Ubhaqa Lwaesizwe Project	Dambuza
		54. St. Antionette Home For Aged	Wasbank

CAPACITY BUILDING WORKSHOP

Capacity Building Support/Organisational Development

Two 5-day Capacity building training workshops were organised during the month of July and August 2010 and 17 organisations were invited to send two participants. Partner organisations sent members of their leadership, including Chairpersons, Treasurers and Secretaries. Altogether 34 participants attended the 2009/10 Capacity Building workshop. Workshop focuses were aimed at enabling individual organisations to:

- Strengthen organisational capacity, understanding NPO Act compliance, increase good governance practices, establish systems for fair and accountable financial practices and procedures, and;
- Increase their capacity to establish project management systems and quality service practices, networking and fundraising.

The workshop gave OJA partners the opportunity to share experiences amongst one another, to increase their understanding of socio-economic circumstances of the KZN Province beyond Municipal territories, and to identify areas in which their organisations possibly need improvement, in order to effect intended changes.

Organisations who had opportunity to attend the training workshop included:

- Justice & Women, Melmoth
- Community Orphanage Centre, Nquthu
- KwaPhumphele, Dannhouser
- Masinakekelane HIV/AIDS Ministry, Melmoth
- Masiphilesonke Drop In Centre, Rietvlei
- Sebenzani Development, Dannhouser
- Simama Health Care, Newcastle

- Usizolwethu Community Development Forum, Margate
- Fisokuhle Community Project, uMzumbe
- Ikhaya lethu Support Group, Hluhluwe
- Lethuthando Homebased & Orphan Care, Hluhluwe
- New Hope & Recovery Centre, eMandeni
- Sekuyasa Community Health Care, Mbazwana
- Siyaphambili Ngxongwana CCC, Nongoma
- Ubuhle Bemvelo NPO, Dannhouser
- Vukayibambe Youth Organisation, Pongola
- Zisebenzele.



NPO'S COLLECTING OFFICE EQUIPMENT – NOVEMBER 2010

OJA Project Officer, Siyanda Mkhulisi handing over office equipment sponsored by OJA to a beneficiary organisation



NEWLY BUILTS PROJECTS, REPAIRS & RENOVATIONS

Repairs & Renovation
– Folweni
Community
Centre



Newly Built
Project at
Umsunduzi
Resource Centre
– KwaXimba



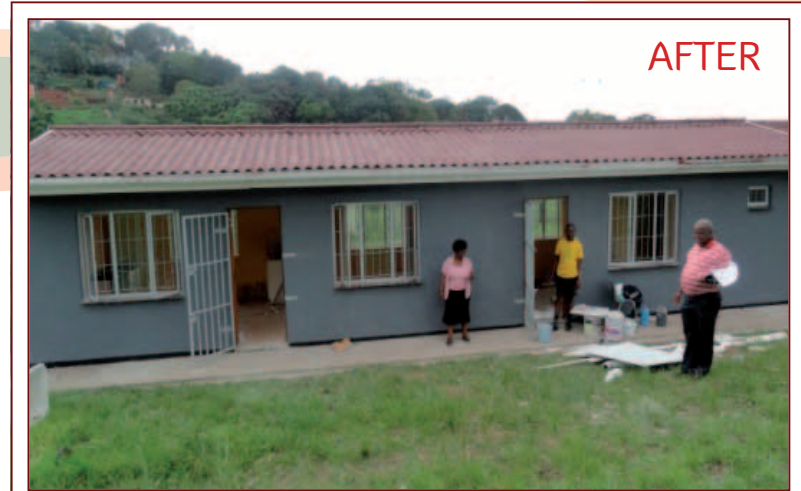
BEFORE



Hlangabeza
HBC -
Umnini
before OJA
intervention

Hlangabeza HBC
- Umnini after
OJA intervention

AFTER





Newly Built Project at St. Nivard's Centre – Umzinto



Newly Built Project at Thandukusiza Community Health Care – Umzinto



KwaXimba Community Outreach project

FINANCIALS



Telephone (033) 342 8361 / 2, 342 8125
Fax (033) 342 8363 Email: nvo@isfrica.com

THORNTON - DIBB, VAN DER LEEUW & PARTNERS

REGISTERED AUDITORS
CHARTERED ACCOUNTANTS (S.A.)

BRIAN VICTOR EDWARDS C.A. (S.A.) J.P. NEIL JANSE van RENSBURG
B. Com., Post Grad., Dip Tax., C.A. (S.A.)

P.O. Box 282, Pietermaritzburg 3200
121 Peter Kerckhoff Street (Chapel St) Pietermaritzburg, 3201, KwaZulu-Natal

QUALIFIED REPORT OF THE INDEPENDENT AUDITORS TO THE DIRECTORS OF OPERATION JUMPSTART ASSOCIATION

We have audited the Annual Financial Statements of Operation Jumpstart Association which comprise the Balance Sheet as at 31 March 2011, and the Income Statement and Cash Flow Statement for the year then ended, a summary of significant accounting policies and other explanatory notes, as set out on pages 6 to 13.

Director's Responsibility for the Financial Statements

The company's directors are responsible for the preparation and fair presentation of these Financial Statements in accordance with South African Statements of Generally Accepted Accounting Practice and in the manner required by the Companies Act of South Africa. This responsibility includes: designing, implementing and maintaining internal control relevant to the preparation and fair presentation of Financial Statements that are free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

Auditor's Responsibility

Our responsibility is to express an opinion on these Financial Statements based on our audit. We conducted our audit in accordance with international Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance whether the Financial Statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the Financial Statements. The procedures selected depend on the Auditor's judgement, including the assessment of the risks of material misstatement of the Financial Statements, whether due to fraud or error. In making those risk assessments, the Auditor considers internal control relevant to the entity's preparation and fair presentation of the Financial Statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the directors, as well as evaluating the overall presentation of the Financial Statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Qualification

We report that due to the amalgamation of these entities investment properties are, reflected as per Note 9.1 of the Annual Financial Statements, registered to Community Care Centres and not Operation Jumpstart Association.

Opinion

In our opinion, the Financial Statements fairly present, in all material respects, the financial position of the company as of 31 March 2011, and of its financial performance and its cash flows for the year then ended in accordance with South African Statements of Generally Accepted Accounting Practice.

Without qualifying our opinion, we draw attention to the fact that supplementary information set out on pages 14 to 17 do not form part of the Annual Financial Statements and is presented as additional information. We have not audited these schedules and accordingly we do not express an opinion thereon.

REGISTERED AUDITORS

DATE: 23/11/2011

OPERATION JUMPSTART ASSOCIATION [Association Incorporated under Section 21] [Registration No. 1992/003563/08]

BALANCE SHEET AS AT 31 MARCH 2011

	Note	<u>2011</u> [R]	2010 [R]
ASSETS			
NON-CURRENT ASSETS			
		31 019 125	29 435 977
Fixed Assets	10	212 852	102 753
Investment Property	9	30 806 273	29 333 224
CURRENT ASSETS			
		197 966 200	217 351 673
Accounts Receivable and Prepayments	2	656 238	408 608
Cash and Cash Equivalents	3	197 309 962	216 943 065
Total Assets		<u>228 985 325</u>	<u>246 787 650</u>
EQUITY AND LIABILITIES			
CAPITAL RESERVES			
		219 348 712	225 948 270
Accumulated Funds		218 149 663	238 052 194
		1 199 049	225 948 270
CURRENT LIABILITIES			
		9 636 613	20 839 380
Accounts Payable	4	9 636 613	20 839 380
Total Equity and Liabilities		<u>228 985 325</u>	<u>246 787 650</u>

STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 31 MARCH 2011

	2011 [R]	2010 [R]
Accumulated Funds		
At beginning of the year	225 948 269	238 052 194
Net [deficit] for the year	[7 798 606]	[12 168 784]
Prior Year Adjustment	-	64 855
At end of the year – Accumulated Fund	<u>218 149 663</u>	<u>225 948 265</u>

STATEMENT OF CASH FLOW FOR THE YEAR ENDED 31 MARCH 2011

	2011 [R]	2010 [R]
CASH FLOWS FROM OPERATING ACTIVITIES		
NET CASH INFLOW FROM OPERATION ACTIVITIES		
Cash [Utilised] from Operating Activities	[17 955 658]	[1 821 616]
Fixed Assets Required	[1 677 445]	[3 402 431]
Net Cash [Outflow] from Operating Activities	<u>[19 633 103]</u>	<u>[5 224 047]</u>
NET [DECREASE] IN CASH AND CASH EQUIVALENTS	[19 633 103]	[5 224 047]
CASH AND CASH EQUIVALENTS AT BEGINNING OF YEAR	216 943 065	222 167 112
CASH AND CASH EQUIVALENTS AT END OF YEAR	<u>197 309 962</u>	<u>216 943 065</u>

INCOME STATEMENT FOR THE YEAR ENDED 31 MARCH 2011

	2011	2010
	[R]	[R]
Interest Received on Investments	12 973 288	15 892 383
Other Operating Income	124 635	1 322 659
Total Income before Expenses	<u>13 097 923</u>	<u>17 214 992</u>
Operation Expenses	<u>[1 744 599]</u>	<u>[1 465 424]</u>
Surplus on ordinary activities before Taxation	11 353 324	15 749 568
Projects and Project Expenses	[19 151 930]	[27 918 352]
Taxation	-	-
Net [Loss] for the Year	<u><u>[7 798 606]</u></u>	<u><u>[12 168 784]</u></u>

DETAILED INCOME STATEMENT FOR THE YEAR ENDED 31 MARCH 2011

	2011	2010
	[R]	[R]
REVENUE		
Interest earned on investments	12 973 288	15 892 333
Other Operating Income	<u>124 635</u>	<u>1 322 659</u>
Affiliation Fees	<u>2 900</u>	<u>2 600</u>
Insurance Recovered	121 735	128 377
Other Income	-	44 400
Profit on Sale of Non-Current Assets	-	1 147 282
Total Income before Expenses	<u><u>13 097 923</u></u>	<u><u>17 214 992</u></u>

EXPENSES	2011 [R] [1 744 599]	2010 [R] [1 465 424]
Administration Expenses	[459 211]	[383 939]
Accounting Fees	8 017	7 986
Audit Fees – Current	24 200	22 000
– Under provision	3 080	2 800
Advertising and Recruitment	-	533
Bank Charges	15 215	30 739
Cellphone and Wireless Internet	38 191	37 609
Cleaning	4 856	2 842
Computer Network Maintenance	16 906	7 325
Conference Expenses	55 263	43 805
Courier and Postage	2 037	2 513
Depreciation	94 296	63 502
Electricity and Water	15 322	6 547
Equipment Repairs and Maintenance	4 910	250
Insurances	6 886	3 056
Interest Paid	593	348
Internet	3 544	3 589
Legal Fees	-	35 759
Office Refreshments	1 390	1 748
Office Repairs and Maintenance	42 523	2 251
Office Suppliers and Gifts	3 737	1 964
Photocopies	4 858	2 683
Rates	14 088	3 597
Security	6 509	5 956
Stationery Expenses	10 365	9 866
Telephone and Fax	62 953	69 799
Transportation and Collection	6 636	12 083
Travel and Accommodation	12 836	2 789
Human Relations Expenses	[1 084 498]	[882 202]
Governance – Board Meeting	4 871	3 085
Salaries and Wages	1 013 115	866 426
Staff Development	19 250	6 800
Staff Benefits	47 262	5 891

DETAILED INCOME STATEMENT FOR THE YEAR ENDED 31 MARCH 2011 (continued)

	2011 [R]	2010 [R]
Transport Expenses	[144 176]	[109 443]
Fuel	39 480	28 823
Insurance on Vehicles	21 387	17 922
Toll Fees	6 689	2 324
Vehicle Repairs and Maintenance	18 302	5 432
Vehicle Rental	58 318	54 942
Public Relations	[56 714]	[89 840]
Annual Report	18 680	30 895
Call Applications	26 992	31 293
Marketing Materials	10 962	26 725
Website	80	927
Net Income before Projects	11 353 324	15 749 568
Less: Projects and Project Expenses	[19 151 930]	[27 918 352]
Accommodation	30 758	29 756
Architectural Services	48 900	92 917
Electricity and Water	27 037	7 089
Insurance on Properties	192 924	191 782
Meals	18 267	9 865
Plaques	22 581	19 272
Repairs and Maintenance	4 970	11 773
Projects Approved	16 743 330	25 702 667
Protective Clothing	1 032	-
Rates	-	38 255
Security on Properties	121 621	113 891
Wheelchairs Donated	1 940 510	1 701 085
	[7 798 606]	[12 168 784]



**BOARD OF DIRECTORS
2010/2011**

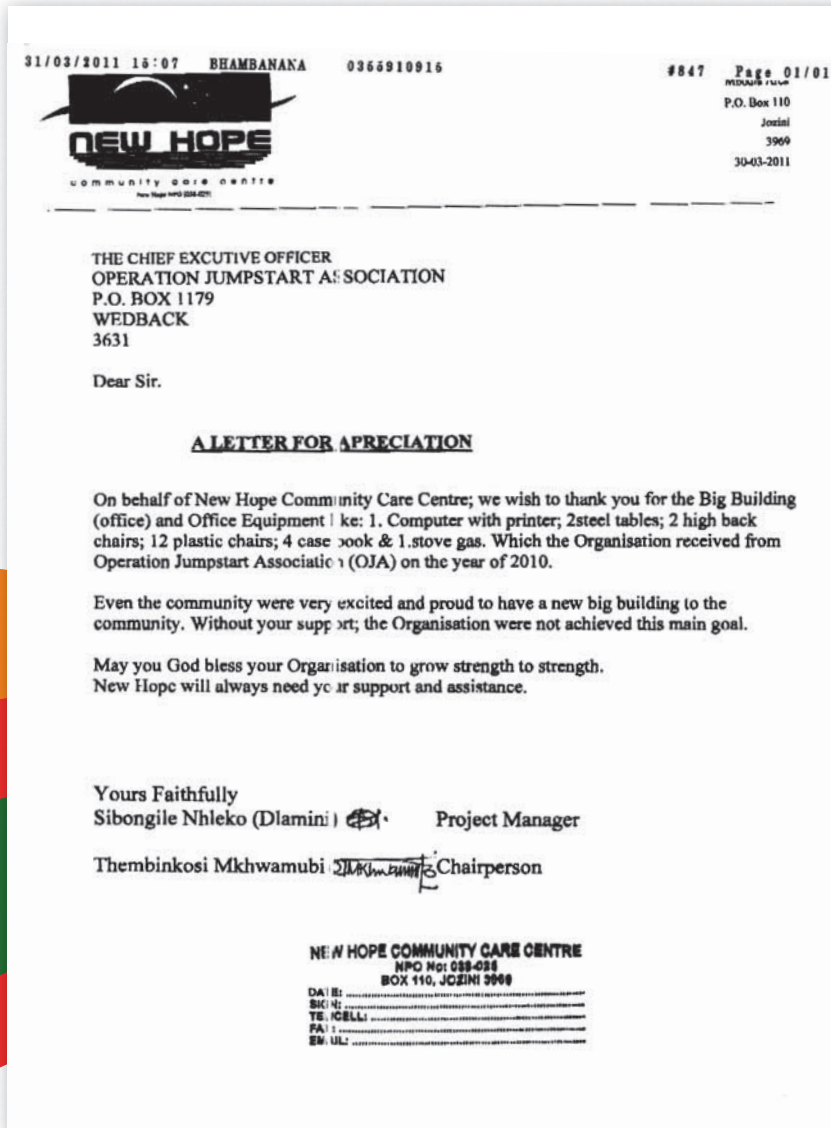
Chairperson
Mr. B. Khumalo

Deputy Chairperson
Mrs. N Masinga

Treasurer
Mr. B Cele

Directors
Mr. E. Apelgren

LETTERS OF APPRECIATION







OPERATION
JUMPSTART
ASSOCIATION

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